

ANNUAL REPORT

Summary Highlights

October 2007 – September 2008



Regional Community Forestry Training Center for Asia and the Pacific
Bangkok, Thailand
November 2008

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Contents

2	Message from the Chair of the Board
4	Message from the Executive Director
7	Overview
11	Objective 1: Analysis and Representation of Regional Issues
15	Objective 2: Capacity Building
19	Objective 3: Demonstrating Best Practice
23	Publications
24	Board of Trustees
25	Program Structure
26	RECOFTC Staff
28	Donors, Sponsors, and Partners
31	Finances
34	Acronyms

Message from the Chair of the Board

In the last year, forests and forest management continued to gain high-level recognition for their central role in the sustainable social and economic development of nations in Asia and the Pacific. Important developments over the past 18 months have included:

- The Forest Outcomes from the Asia-Pacific Economic Cooperation (APEC) Summit on 9 September 2007;
- The EU-China Conference on Forest Law Enforcement and Governance (FLEG) from 19-20 September 2007;
- The Joint Statement of the Tropical Rainforest Countries' Leaders on 24 September 2007;
- The United Nations Food and Agriculture Organization's 2020 Outlook Conference for the Future of Forests in Asia and the Pacific from 16-18 October 2007; and
- The Thirteenth Meeting of the Conference of the Parties (COP) to the United Nations Framework Convention on Climate Change (UNFCCC) in Bali from 3-15 December 2007.

While each of these events has raised the profile of forestry in Asia and Pacific, the APEC outcomes and the decisions of COP 13 in Bali are especially important for the work of RECOFTC. Forests received specific mention in the APEC Leaders' Sydney Declaration on Climate Change, Energy Security and Clean Development in 2007. Notably, this declaration contained an aspirational target of increasing the net area of forest in the region by 20 million hectares by 2020. It also specified an agreement to establish the Asia-Pacific Network for Sustainable Forest Management and Rehabilitation to enhance capacity building and strengthen information exchange in the forestry sector.

This high-level recognition of the key role of forests and forestry was further strengthened in the Bali Road Map and other decisions of COP 13 in Bali. These decisions specifically noted the need to develop policy approaches and positive incentives on issues relating to reducing emissions from deforestation and forest degradation in developing countries, as well as the role of conservation, sustainable management of forests, and the enhancement of forest carbon stocks in developing countries.

With this renewed emphasis on forest management, conservation, and development in mainstream national and international dialogues, it is important to take stock of the lessons learned from our past few decades' experience in sustainable forest management and development. One of the key lessons from this experience is that successful forest conservation, management, and development cannot be achieved without the informed consent and active participation of the people who live in or close to forest areas.

The need for effective forest conservation and management has never been greater than it is today. As a result, there has never been a greater need for capacity building for the local communities, governments, and other key stakeholders who depend on forests for their livelihoods and wellbeing. I am confident that RECOFTC will continue to play an increasingly important role in improving forest conservation and management in Asia and the Pacific through its targeted capacity-building programs, its strategic analysis of emerging issues, its action learning in pilot projects, and its emphasis on stakeholder communication, information exchange, and understanding.

David Cassells
Chair of the Board of Trustees

Message from the Executive Director

RECOFTC's 2007–2008 was a very productive year, but also a challenging one. As the fourth and final year of the 2004–2008 program, we were not only required to meet all the commitments made to our clients, strategic partners, and donors, we also needed to prepare ourselves for a new phase beyond September 2008.

It gives me great pleasure to report that we successfully delivered on all major commitments set out in the four-year program plan and even exceeded some targets. Work on a program completion report is underway and will be ready in January 2009. An independent evaluation was conducted in late 2007 and highlighted RECOFTC's progress developing robust management and administrative systems, as well as the achievements of our programs. It found that "the need for the organization has never been greater," and that our three-pronged approach based on analysis and representation, capacity strengthening, and in-country activities remains relevant and unique to the region. The evaluation team also made several recommendations, including the need for more effective coordination among programs, better geographic and thematic focus, and the need to pay greater attention to outcomes and impact.

RECOFTC played an influential role in key events during the year, consistently articulating the perspectives of local people living in and around forests and the role they play in the effective management, use, and governance of these resources. Among many highlights, we were the lead organizer for the Social Session of the Forestry Week at the Asia-Pacific Forestry Commission meeting in Hanoi, Vietnam, in April 2008. The theme of the session was *People, Forests and Human Well-being – Managing Forests for People at a Time of Rapid Change*.

During the year, RECOFTC enhanced its existing partnerships with national, regional, and international organizations and established a number of new relationships. We are greatly strengthened by our collaboration with diverse forest stakeholders ranging from local communities to international NGOs.

Financially, RECOFTC made good progress during the year. For the fifth year running we recorded a surplus, some of which was used to top up our increasingly healthy Reserve account. Particularly noteworthy was the increase in internally generated income, which for the year stood at US\$712,000 – the most in the organization’s history. We are gaining increased traction for expanding our funding base beyond core funding, with several regional and national organizations providing substantial funding for projects during the year, totaling over US\$1,000,000. I believe that our performance in delivering quality products and services tailored to clients’ needs has greatly improved over the period, and this is a major reason for the growing confidence of our strategic partners and donors.

During the first half of 2008, we spent much effort on developing a five-year strategic plan for the new program cycle. *People and Forests in a Time of Rapid Change – Strengthening Capacities for Community Forestry to Respond* was prepared through an extensive consultative process will provide excellent guidance for RECOFTC. The Plan is ready for endorsement by our Board of Trustees.

Notwithstanding the above accomplishments, the year has also been the most challenging of the 2004–2008 period. With many existing commitments to meet and the need to map out RECOFTC’s next Strategic phase, there was a lot to juggle. The motivation and commitment of our staff and their willingness to take additional responsibilities and work extra hours allowed us to manage successfully. For this, I cannot thank them enough.

Yam Malla
Executive Director



Overview

The year 2007–2008 was the final year of the RECOFTC Program Phase 2004–2008. We are pleased to report that the four-year Program Plan has been successfully implemented on time, and we fulfilled all the major remaining commitments, even exceeding targets in some areas. This is largely thanks to the generous financial support from the Swiss Agency for Development and Cooperation (SDC), the Swedish International Development Cooperation Agency (Sida), and the Norwegian Ministry of Foreign Affairs.

Much of this year has been focused on developing a new Strategic Plan, “People and Forests in a Time of Rapid Change: Strengthening Capacities for Community Forestry to Respond,” covering 2008–2013 with a new Program Plan for the same period, ready to be introduced on 1 October 2008. The Strategic Plan was developed by RECOFTC staff with support from the Board of Trustees, via numerous participatory workshops, focal group meetings, and expert consultations. RECOFTC’s key partners, donors, and associates were also involved, to draw on a wide range of expertise.

Among the many other activities accomplished over the twelve-month period, the following stand out as highlights:

- In November 2007, the final evaluation of the RECOFTC Program 2004–2008 was completed. In addition to highlighting the progress made, the evaluation showed that RECOFTC’s programmatic approach based on analysis and representation, capacity strengthening, and in-country activities remains relevant and unique to the region. RECOFTC is now acting on a number of important recommendations, including the need for more effective coordination among programs and the need to better articulate RECOFTC’s core functions.
- RECOFTC continued to contribute to key regional and global forestry initiatives and forums. For example:
 - ✦ RECOFTC took a leading role in organizing the Social Session on 22 April 2008 at the Asia-Pacific Forestry Week in Hanoi, Vietnam, with the theme “People, Forests and Human Well-being – Managing Forests for People in a Period of Rapid Change.” It highlighted forest and poverty issues, such as resource tenure and access, decentralization, livelihoods, and community participation. The Asia Forest Network, (AFN, Philippines), Vietnam’s Department of Forestry, and the Regional Office for Asia and the Pacific of the Food and Agriculture Organization (FAO) co-organized the event. Some 500 participants joined the event, representing government and nongovernment organizations from the Asia-Pacific region and beyond.
 - ✦ RECOFTC also contributed to the United Nations Forum on Forest’s Region-Led Initiative (RLI) held in Geneva, Switzerland, from 28–30 January 2008 and the International Symposium on Sustainable Forest Management held in Beijing, China, from 25–27



September 2008. The RLI was co-hosted by the governments of Australia and Switzerland, and the Beijing conference by the governments of China, Australia, and the United States. In both of these events RECOFTC was the only organization solely committed to the cause of community-based management of forest resources. At the Beijing symposium, RECOFTC's Executive Director, Dr. Yam Malla, made a presentation on "Making Community Forestry Work for People and Forests."

international conference on "Climate Change, Forests and Rights," scheduled for 15–17 October 2008 in Oslo, Norway, as well as the Advisory Committee of the XIII World Forestry Congress (WFC), scheduled for 18–25 October 2009 in Buenos Aires, Argentina. The Oslo conference is organized by the Rights and Resources Initiative (RRI) and the Rainforest Foundation (Norway). The XIII WFC will be organized by FAO and the Government of Argentina.

- ✦ RECOFTC was approached by Kasetsart University in Bangkok, Thailand, to play a lead role in organizing a session on community forestry – one of the nine thematic sessions selected for the International Symposium on Tropical Forest Change in a Changing World, scheduled for 17–20 November 2008, Bangkok.
- ✦ RECOFTC's Executive Director, Dr. Yam Malla, was invited to serve in the Organizing Committee of the
- RECOFTC continued to enhance existing partnerships and to build new partnerships with regional and international organizations. Over the 2007–2008 period, RECOFTC signed a memorandum of understanding (MOU) with the Bangkok-based Swedish Environmental Secretariat for Asia (SENSA). An MOU is being prepared with the Jakarta-based ASEAN (Association of Southeast Asian Nations) Social Forestry Network (ASFN) and a Letter of Agreement with the Asia Pacific Forestry

Commission (APFC). In addition, following the successful completion of an initial partnership agreement with the Netherlands Development Organization (SNV), a second phase three-year partnership agreement was signed to carry out joint activities in Bhutan, Lao PDR, Nepal, and Vietnam. Similarly, a second contract with The Nature Conservancy (TNC) for delivering conflict management training and networking in the United States Agency for International Development (USAID)-funded "Responsible Asia Forestry and Trade" (RAFT) Program is about to be signed.

- RECOFTC continued to play an important role in promoting the global coalition of the RRI, the Civil Society Advisory Group to the International Tropical Timber Organization (ITTO), and the External Advisory Group on Forests to the World Bank. During this reporting period, the Executive Director attended two Board meetings of the Rights and Resources Group – the secretariat for coordinating RRI activities, and provided key input into the five-year draft framework agreement proposal. The Executive Director contributed to the World Bank's External Advisory Group meeting in June 2008, and provided inputs for an initiative on Global Forest Partnerships.

Financial Sustainability

RECOFTC is ending the year 2007–2008 in good financial health. Although our core donors continue to provide the main source of income, there has been an overall improvement in income from other sources, such as projects grants and capacity-building services. Good financial management has ensured that RECOFTC activities stayed well within budget. The Reserve Fund

and Endowment Funds continue to be strengthened, and all financial liabilities from the previous program phase have been settled. Overall, RECOFTC is moving towards an increasingly secure financial position.

RECOFTC Governance and Management

RECOFTC's governance and management is overseen by its Board of Trustees (BOT) and Executive Committee, the latter consisting of the Executive Director, three Program Managers, and the Finance, Administration, and Human Resources Manager.

We continue to enjoy diverse representation on our Board of Trustees. During the year, Ms. Neera Singh from India and Mr. Ken Rotha from Cambodia departed, while Mr. Yuanhui Hu from China joined. Mr. Hu is Division Director for the Division of Multilateral Programme under the State Forestry Administration of China.

As we close the 2004–2008 Program Phase, RECOFTC is now looking forward to the implementation of the new Strategic Plan 2008–2013, "People and Forests in a Time of Rapid Change: Strengthening Capacities to Respond."

Strategic Plan

RECOFTC focuses on capacity building, regional analysis and representation, and demonstrating best practices to meet the strategic goals stipulated in the Strategic Plan 2004–2009. The 2007–2008 year brought implementation of this plan to a close, having met or even exceeded many of the goals that were set. This year has provided an excellent foundation for implementing the new Program Plan for 2008–2013.



Objective 1

Analysis and Representation of Regional Issues

RECOFTC analyzes and synthesizes key issues and experiences in community forestry and other community-based natural resource management sectors, and shares related lessons with practitioners to inform policy and develop new capacity-building products. These issues drive RECOFTC projects and partnerships in the Asia-Pacific region.

RECOFTC Themes

- 1. Rural Livelihoods and Poverty Reduction:** Communities living in and around forests often depend on forest resources to support their livelihoods. Mechanisms to achieve poverty reduction through sustainable, forest-related economic development include markets and enterprises, integrated development planning, and analysis of the impact of community forestry on livelihoods and the local environment.
- 2. Forest Governance:** Developing and implementing sound policies and laws that support rights of access and use are fundamentals of poverty-reducing community forestry. Efforts to improve forest governance include advocating for effective and equitable forest management by communities, promoting benefit sharing in subsistence and commercial realms, and developing and testing pro-poor institutions.
- 3. Productive and Sustainable Forest Management:** Restoration of degraded forests, where community forestry often occurs, can result in significant improvements in forest cover and can reveal the potential for applying community forestry approaches in high-value forest areas. Focuses in this theme include conservation and sustainable management of high-value forest resources, landscape approaches to sustainable forest management, and management systems for timber and non-timber forest products.

Highlights of Analysis and Representation from 2007–2008

Forests, Forestry, and Poverty: The Asia-Pacific Forestry Sector Outlook Study II entitled “Is There a Future Role for Forests and Forestry in Reducing Poverty?” was submitted to FAO in March, and a summary of key findings was prepared in May. A commentary about Thailand and RRI’s report “Seeing People through the Trees” was published and distributed through RRI’s website.

Regional Forest Policy: RECOFTC is working with FAO and TNC to develop a regional synthesis of twelve country policy papers on key trends in forest policy, legislation, and institutional arrangements. Work has commenced on this project, and all twelve papers are set for completion in the financial year 2008–2009. The initial findings will be presented in November 2008 at the International Symposium on Tropical Forest Change in a Changing World (FORTROP II) conference, which RECOFTC is helping to organize.



Payments for Environmental Services (PES) and Poverty:

A paper entitled “PES and Poverty” has been completed and will be published shortly. This report assesses risks and opportunities that PES can present to the poor. It proposes a framework for systematically thinking about these issues and provides examples from past and current PES projects. It has already formed the basis of keynote presentation at the International PES Workshop held in Lombok, Indonesia, in January 2007. Additionally, a policy brief entitled “Pro-Poor Payment for Environmental Services – Some Considerations,” a joint publication with Rewarding Upland Poor for Environmental Services (RUPES), was published and disseminated in January 2008, funded by SNV.

Benefit Sharing: A paper entitled “A Fair Share? Sharing the Benefits and Costs of Collaborative Forest Management,” was developed and presented at the International Association of the Study of Commons (IASC) Conference in July 2008. The paper has been submitted to the International Forestry Review, and is likely to be accepted.

Conflict Transformation: Two papers were developed and presented at the IASC Conference in July 2008 – one entitled “A Comparative Analysis of Forestry Conflicts in Indonesia and Vietnam” and the other on “Stakeholder Perception on Forestry Conflict.”

Forest Verification: A synopsis of the Verifying Legality in the Forestry Sector (VERIFOR) Project case study on the Philippines’ experience with Multi-Sectoral Forest Protection Committees was completed, and it will be included in a book on timber legality verification system design and implementation. In addition, a paper entitled “Verifying Legality in China’s Non-State Forest Sector” was finalized and uploaded onto RECOFTC’s Asia-Pacific Regional VERIFOR webpage.

Illegal Logging: A report entitled “Illegal Logging: Current Issues and Opportunities for Sida-SENSA Engagement in South East Asia” was jointly prepared with Sida and SENSA. This paper reviews existing initiatives to mitigate illegal logging, assesses gaps that need to be addressed, and provides recommendations for Sida/SENSA engagement. The VERIFOR project provided technical input and advice during the preparation of this report.



Climate Change: RECOFTC is exploring the social dimensions of climate change, in particular the proposed REDD mitigation mechanism. Based on this research, a paper entitled “Making REDD a Driver for Decentralization: Learning from Experiences in Community Forestry” has been prepared for circulation. A brief on the same subject is also being developed. Two REDD-focused articles were also published in the European Tropical Forest Research Network’s (ETFRN) newsletter (issue 48) and Vietnam’s Forest Sector Support Partnership (FSSP) newsletter (issue 20). The content and design for a new “Forests and Climate Change” page for RECOFTC’s website has also been prepared.

Networks

RECOFTC continues to collaborate with like-minded organizations and networks to increase the impact of its work. During 2007–2008, we actively engaged in several strategic networks including the South Asia Co-operative Environment Programme (SACEP); furthered dialogue with ASFN; providing training to ASEAN Senior Officials on Forestry (ASOF); collaborated with the Asia Forest Network (AFN) in the conceptualization and organization of the Social Session for

the Asia-Pacific Forestry Week; participated in the development of a joint workplan with SACEP; and successfully applied for membership of the Forest Stewardship Council’s Social (South) Chamber.

Community Forestry E-News

The Community Forestry E-Newsletter (CF E-News) continues to serve as an effective means of communicating important community forestry-related news, publications, announcements, and commentaries. In the last year, RECOFTC has continued to produce timely monthly publications with continual improvements. In November 2007, a special edition of CF E-News on climate change, carbon, and communities was disseminated. This E-News Special Edition, which included news articles, international updates, and commentaries all related to climate change, aimed to prepare readers for the UN Climate Change conference in Bali, Indonesia. In December 2007, a new E-News section entitled “Network of the Month” was introduced, providing a brief synopsis of a relevant network and links to its website. In March 2008, the popular CBNRMtrain’s Training Tips were reintroduced.



Objective 2

Capacity Building

RECOFTC continues to deliver an array of innovative training products and capacity building services that contribute to the development and implementation of community forestry and community-based natural resource management. Again, this was another extremely productive year with nearly 500 participants joining our training courses, study tours, and other learning events throughout the region.

Capacity Building Highlights from 2007–2008

Landscapes, Functions and People: The first major event in the training schedule for the 2007–2008 year was the Landscape, Functions and People course, in collaboration with Wageningen International (WI) from the Netherlands. Seventeen people from nine countries participated, giving positive feedback on the classroom work and on the field component, which took place within Doi Inthanon National Park in Chiang Mai Province. Lessons learned from this course will help both RECOFTC and WI review materials to ensure that future courses will better meet the needs of clients.

Conflict Management for Natural Resources Training Program: RECOFTC designed and facilitated a Conflict Management for Natural Resources Training Program in collaboration with the International Center for Environmental Law (ICEL), on behalf of TNC's implemented RAFT program with USAID funding. The program continues to evolve as a five-phase training event, composed of theory and practical application, conducted throughout six countries and numerous field locations, including East Kalimantan, Indonesia; Sabah, Malaysia; and Bangkok, Thailand. Twenty-six participants attended the 2008 training, representing the six countries in which RECOFTC and RAFT are working: Cambodia, Indonesia, Lao PDR, Malaysia, Papua New Guinea, and Vietnam.

Working with Village Forest International, RECOFTC adapted its five-phase course for 25 participants in Lao PDR. The five phases were successfully conducted in the local language between March 2007 and August 2008. This was the first conflict training ever to be held in Lao PDR. Representatives from the Ministry of Justice, the Supreme Court, the Forestry Administration, and other key government departments all attended the final ceremony. With this new capacity and awareness Lao PDR may emerge as a best practice conflict case study in the near future.

Participatory Management of Natural Resources: Sponsored by the United Nations Development Programme (UNDP) and the United States Department of Agriculture, eight Afghan participants attended a 30-day training on participatory management of natural resources at RECOFTC from late November to December 2007. The course consisted of four modules, including ten days of field visits and introductions to Community-Based Natural Resource Management (CBNRM), conflict management, and decentralized forest management.

Income Generation and Enterprise Development for Natural Resource Management: RECOFTC conducted an open subscription study tour on this topic from 19 to 25 February 2008. There were eight



participants working with the development projects and non-government organizations (NGOs) in Cambodia, Lao PDR, Cameroon, and India. The participants traveled to the field sites in Chantaburi and Chiang Mai Provinces to visit community groups running enterprises on malva-nut juice, beekeeping, non-timber forest products (NTFPs), and medicinal plants.

Conflict Management Training Course: Sponsored by SDC, RECOFTC trainers traveled to Ulaanbaatar, Mongolia, to deliver conflict training for the Sustainable Artisanal Mining (SAM) project of the SDC Mongolia Coordination Office, Mongolia and Mineral Resources, and the Petroleum Authority of Mongolia. The training took place from 24 September to 5 October 2007, and there were 15 participants, eight of whom were women.

The training was delivered in Mongolian and was deemed successful.

Introduction to Community Forestry: An introductory course on community forestry was held in May for 22 participants, funded by FAO. The results from the evaluation indicated good outcomes.

Community-Based Fire Management (CBFiM): This workshop was held from at the end of October under the collaboration between FAO and TNC in Balikpapan, Indonesia. The objective of this workshop was to link middle-level managers and inform them about CBFiM through examples. Then the managers can better promote and encourage the roles of communities in fire and landscape management.

Capacity Building for Sustainable Forest and Land Management Project (CBSFLMP):

The first three modules were conducted covering Training Capacity, Basic Facilitation Skills for Community Forestry, and Introduction to Community Forestry. In August 2008, RECOFTC also provided inputs for the fifth module on the Community Forest Management Plan I. With the Community-Based Natural Resource Management Learning Institute (CBNRM LI) work is well underway in translating RECOFTC's facilitation skills manual in Khmer. As of March 2008, CBNRM LI and other partner organizations had finished reviewing existing facilitation skills materials, drafted the first version in Khmer, and tested the materials. Feedback from the testing was positive, and the manual is scheduled for printing in mid-August.

Micro and Small-Scale Enterprise Development of Natural Resource-Based Products for Sustainable Livelihood:

This training took place in late October 2007 at Balai Diklat Kehutanan in Makassar, South Sulawesi. It was conducted in Bahasa Indonesia with 24 participants, consisting mainly of forestry and agriculture extension staff from the government sectors and NGOs. Participants stated that the training was relevant and that the training materials were very useful for their work. RECOFTC has collaborated with FAO to fund the translation of the Marketing Analysis and Development Manual into Indonesian so that it can be used as a training material.

The 'Capacity Building Hub': Held at the end of January 2008 in Bogor Indonesia, this workshop focused on opportunities and challenges for capacity building. It was organized in a collaborative process involving partners from Pusdiklat, NGOs, and RECOFTC. The processes and results of the workshop were well accepted with generally favorable response from the participants. Twenty-seven participants from government training centers, Pusdiklat, the Office of Forestry Education and Training, and universities in Java and

several provinces in western as well as eastern Indonesia joined this workshop.

Green Kecamatan Development Program (Green KDP):

This collaboration with CARE has made good progress. The Green KDP is a good opportunity for RECOFTC to collaborate closely with the World Bank and the Canadian International Development Agency (CIDA) in Indonesia, and to be integrally involved in a process that enables decentralized distribution of funds for the management of natural resources.

Participatory Tools and Techniques for Community Enterprise Development on the Basis of Sustainable Natural Resource Management:

Conducted in Thailand in early August, this training aimed to build the capacity of extension staff in facilitating and supporting enterprise development in local areas. There were 18 participants from various agencies involving community enterprise development, including the District Agriculture Office, the Community Forestry Study and Development Center, the Provincial Land Reform Office, the NTFP research center, and local entrepreneurs.

Marketing and Fundraising

Considerable work on marketing and fundraising within RECOFTC focused on the development and distribution of training course marketing materials for customized courses and study tours. Regular marketing inputs were inserted into the monthly CF E-news. Research on the development of an alumni network was initiated, as was research on donor trends.

A major activity over the first half of the year was a makeover of the RECOFTC website, which has involved substantial work on updating and correcting content, developing policy and procedures (including a style guide), and restructuring the navigation logic to improve access for visitors.



Objective 3

Demonstrating Best Practice

One of RECOFTC's main roles is demonstrating improved community forestry practices in selected countries in the Asia-Pacific region. To achieve this, RECOFTC determines the status and potential for community forestry in target countries; builds relationships with key stakeholders; develops on-the-ground field projects to pilot improved community forestry management; and identifies, analyzes, and documents best practices to promote uptake of these lessons learned into national policy.

Though our charter provides the mandate to work in the Asia-Pacific region, our strategy is to sustain focused engagement through project activities in a core set of countries. The 2007–2008 period was the continuation of multi-year projects in Thailand, Indonesia, and Cambodia.

Thailand

Thailand Collaborative Country Support Program (ThCCSP)

RECOFTC has been working in Thailand for more than 20 years, and 2008 marks the end of the most recent five-year project funded by Danish International Development Agency (DANIDA). Since its inception in 2003, ThCCSP has had an influential role, working closely with local communities, and promoting and facilitating collaboration between these communities and the Government, NGOs, and other forest stakeholders.

Highlights of Best Practice Demonstrations in Thailand from 2007–2008

- RECOFTC has collaborated with regional community forestry networks to form a steering committee to develop the Community Forestry Assembly of Thailand, comprising 900 member communities, and to strengthen the Assembly's role and position in providing inputs to national policy decision making. The Assembly will provide a voice for communities to advocate for rights to access and manage forest resources.
- Regular Community Forestry Learning Network round-table discussions have been held at to share experiences, access information, and provide up-to-date situational analyses on issues such as global warming and climate change, biofuels and food security, the Community Forestry Bill, and network development.
- RECOFTC has supported decentralization and Community Forestry governance processes in the Mae Tha sub-district, Chiang Mai Province. Mae Tha is a good model for scaling up Natural Resource Management from the community to the sub-district level, and these experiences are now being shared nationally.
- RECOFTC has provided funding for two Community Forestry funds: Khao Rao Thien Thong Network and Rom Phothong. Two other communities will be provided with funding in October. The Pred Nai Community Forestry Fund has already supported the local youth group in conducting group learning activities on community radio and mangroves.

- Training events on natural resource management planning and participatory ecosystem monitoring and assessment have been rolled out to the Ngao Model Forest Association (Lampang), WWF-Thailand (Khon Kaen), and the Mae Fah Luang Foundation (Chiang Rai). One hundred forty-six participants have been trained, including community leaders, government officers, and NGOs.
- For Biodiversity Research and Training–Thailand, a new research framework on socio-economics and local wisdom has been developed at Khao Nan Forest Land in Nakorn Sri Thammarat Province. The research project will focus on community-based biodiversity management and network development, and will be undertaken in collaboration with community organizations, Tambon Authorities, and Walailak University.

Impacts in Thailand

Community evaluations of the project conducted with local and Government partners show that:

- Local forests have expanded and are richer, leading to a rise in wildlife population;
- Water quality has improved, and the quantity has increased, benefiting local agriculture;
- NTFP sources have been enriched and are accessed more easily, providing communities with greater subsistence and commercial benefits;
- Participatory natural resource management processes have benefited community governance practices, such as in group discussions, decision-making, and learning and sharing; and
- Community conflicts over natural resource benefit sharing have declined.

Community members attribute success to factors that include strong community leadership, community participation, good collaboration between Government offices and community stakeholders, and technical support from RECOFTC.

Even after the project withdraws, RECOFTC will continue to work in partnership with these communities.

Cambodia

Capacity Building for Sustainable Forest and Land Management Project (CBSFLMP)

This three-year project, funded by the Japan Social Development Fund, aims to build the capacity of forest-dependent villages, the Forestry Administration, NGO partners, and local governments to explore innovative approaches to collaborative forms of stewardship and participatory monitoring of forests, with implementation beginning in March 2007.

Highlights of Best Practice Demonstrations in Cambodia from 2007–2008

- Inception workshops were held early in 2008 to formally introduce the project and its objectives to stakeholders. A total of 326 participants attended the five cantonment-level workshops, excluding project staff, and around 50 participants attended in Phnom Penh.
- Twenty-five trainers have been trained, and field-training programs have started with a five-day course being completed in Kampot, Kampong Thom, and Kratie cantonments. Planning and material development is underway.
- All five cantonments have held a series of stakeholder consultations to coordinate Community Forestry development activities between different organizations, and to seek co-funding for sub-grant proposals. Kampong Thom was the first to be completed and approved in June, with implementation starting immediately. Agreements were signed for Kampot in July, and Kratie and Pursat's were signed in August. Only Ratanakiri has yet to hold a final consultation meeting and submit the final proposal, although this is almost complete.

- Work has begun to identify “potential community forestry areas” for submission to the Ministry of Agriculture, Forestry and Fisheries for approval. A number of proposed Community Forests in initial submissions have had to be removed due to competing claims for Economic Land Concessions (ELCs), although the project is facilitating negotiations so that some of these can be included in future submissions.
- To date, local facilitators have aided the development of a total of 40 village forest and land networks in the target communes, from the 58 villages present in the target communes. These networks are learning about monitoring forest and land issues and reporting back their findings to the facilitators.

Indonesia

Enhancing Capacities for Improved Community-Based Forest Management in Indonesia Project

RECOFTC has been directly involved in Indonesia since 1998, but our presence has increased markedly since we signed an MOU with the Indonesian Ministry of Forestry in 2005. Currently, RECOFTC is working closely with the Ford Foundation and other donors to advance community forestry through training courses, seminars, workshops, and various technical services.

During 2007–2008, RECOFTC continued to deliver trainings under the Ford Foundation-funded Enhancing Capacities for Improved Community-Based Forest Management in Indonesia Project. The aim of this two-year initiative is to improve the livelihoods and security of forest-dependent communities. Much of the training is directed at forestry stakeholders in South Sulawesi – a province with high forest cover and relatively little

development assistance. To guide the design of activities at the national level, RECOFTC is using the findings of a situational analysis on capacity building for community-based forest management in Indonesia, which was completed last year. Phase I has been successfully completed, with eight case studies on training outcomes and impacts included in the report. Phase II has been funded by the Ford Foundation, and implementation is already underway.

With CARE Indonesia, RECOFTC has begun implementation of the Green KDP in South Sulawesi, spanning the three districts of Tana Toraja, Maros, and Wajo. A situational analysis and a training needs assessment have already been completed. The results will be combined with a survey on knowledge, attitude, and practice taken by relevant stakeholders to determine topics for training. A number of training modules will be developed in association with environmental awareness raising and in accordance with training needs assessment results.

RECOFTC has successfully translated a number of publications into Bahasa Indonesia including:

- *Community Based Tree and Forest Product Enterprises: Market Analysis and Development;*
- *Multi-stakeholder Processes, Concepts and Tools for FMU Development in Indonesia;*
- *The Art of Building Facilitation Capacities;*
- *The Art of Building Training Capacity;* and
- *Mediation and Negotiation Techniques in Natural Resource Management.*

Training Outcome: Enterprise Development, Makassar, Indonesia

As consultant for a small wild honey enterprise, and lecturer on forest enterprises at the University of Hasauddin in Makassar, Asar Said Mahbub is ideally placed to both utilize and disseminate the skills and tools learned through the enterprise course he attended in late 2007. The outcome of the training for his enterprise *Istana Madu* (Honey Palace) has been profound, and shows a key strength of the course is its applicability.

Istana Madu's honey collectors comprise 10 groups of farmers – in total around 120 people – who live in remote forest areas, and many for whom the income (and in-kind payments) from this activity are vital to meet their basic needs.

Asar said *Istana Madu* lacked systematic processes and tools for accounting, business planning, and marketing. Following the course, Asar used his learning from the course to successfully address these issues. He attributes the training as “vital” to *Istana Madu* improving its management and processes, which has since resulted in a profit increase of around 10–15%.

It is unclear exactly how much the benefits of this increase have reached the honey gatherers, but Asar said the improved management of the business has meant a more sustained demand for the honey gatherers' services, which has in turn given them a more stable income. Additionally, *Istana Madu* was inspired by case studies in the course to setup and pay for a health fund for the honey gatherers, something Asar said has been excellent for relationship building.

In terms of his lecturing, Asar has introduced much of the RECOFTC enterprise training material, including the case studies, into his classes. In the near future, the University will be involved in supporting enterprise development if three proposed community forests in nearby districts are approved as expected, and Asar plans to use the training material to help enterprise development there.

Asar describes the training as “very special as it easily applied,” and thinks the course needs to be expanded to other regions (especially remote) for those working with communities in small enterprise development.



Publications

During the year, RECOFTC produced 11 hard copy publications in English: a strategic plan and accompanying brief, an annual report, two papers, a synthesis report, a training manual, three policy briefs, and a periodical. The development of policy briefs was a new initiative for RECOFTC; this process will be continued as it is an effective way of informing decision-makers and other target audiences, many of whom may not have the time to read full research reports. All of the publications were purposefully succinct, to ensure a focus on key messages, improved readability, and easier dissemination.

RECOFTC's onsite library in Bangkok is currently being relocated to a more visible ground floor location. During the year 138 books, 149 articles, and 23 CD-ROMS have been added to the collection, with work underway to build a new online database.

Title	Type	Month Printed	Distribution (hard copies)
RECOFTC Strategic Plan 2008–2013	Strategic	June, 2008	750
RECOFTC Strategic Brief	Strategic	June, 2008	1,016
Glossy Annual Report 2006–2007	Report	April, 2008	512
Participatory Management of Forests and Protected Areas: A Trainer's Manual	Manual	July, 2008	600
Illegal Logging: Current Issues and Opportunities for Sida/SENSA Engagement in Southeast Asia	Paper	September, 2008	200
Forest Tenure Reform in Viet Nam: Case Studies From the Northern Upland and Central Highlands Regions	Paper	August, 2008	425
Whose Forest Tenure Reform is It? Lessons from Case Studies in Vietnam	Policy brief	April, 2008	580
Pro-Poor Payment for Environmental Services	Policy brief	February, 2008	100
Community Forest Management for Whom? Learning from Field Experience in Vietnam	Policy brief	April, 2008	200
Insight: Notes from the Field, Issue 3	Periodical	January, 2008	60
People, Forests, and Human Well-being: Managing Forests for People in a Period of Rapid Change	Synthesis report	July, 2008	450

Board of Trustees

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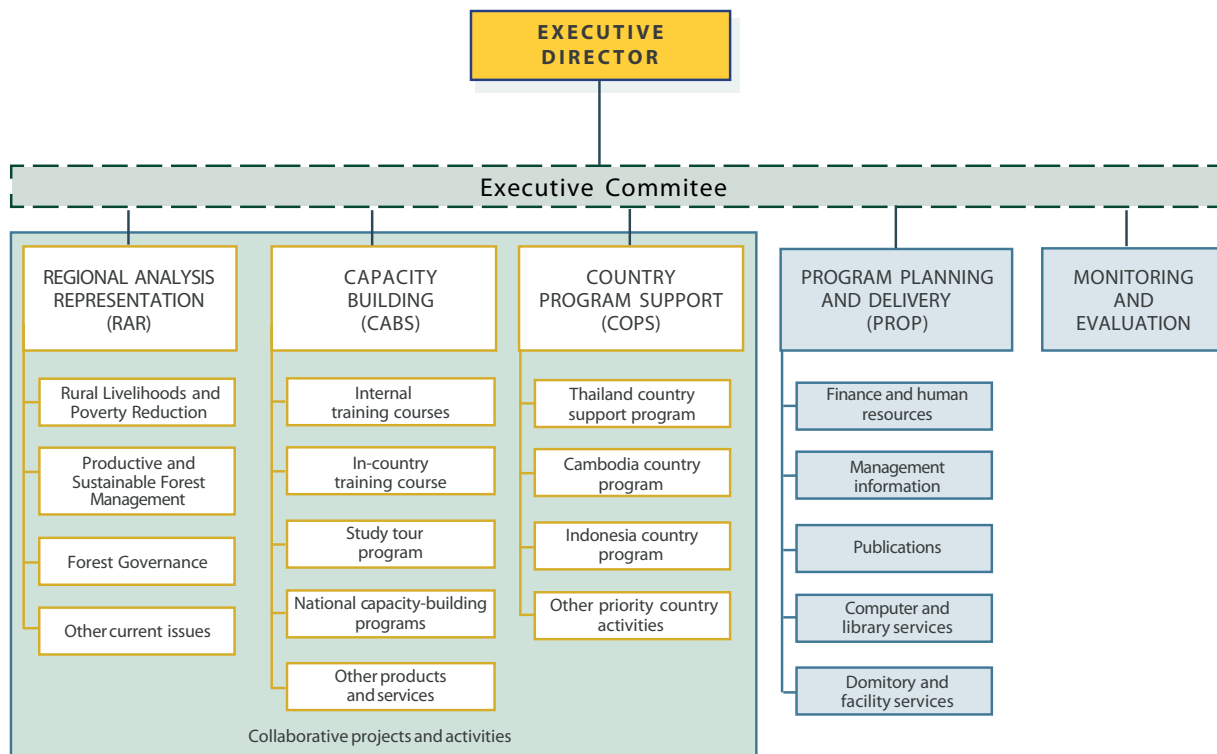
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Program Structure



RECOFTC Staff

Program Planning and Delivery (PROP)

Executive Office

Dr. Yam Malla, Executive Director

Ms. Pimpakarn Serithammarak, Executive Secretary

Ms. Tina Sanio, Program Assistant for International Conference on Poverty Reduction and Forests (finished contract in January 2008)

Finance, Administration and Human Resources (FAHR)

Mr. Sanjiv Ray, Head of Finance, Administration and Human Resources

Mr. Bede Key, IT and MIS Specialist

Ms. Petcharat Na Chiangmai, Accountant

Ms. Kasma Chatiyant, Human Resources and Administration Manager

Ms. Siriwan Tungsaereewongsa, Accounts Officer (resigned in November 2007)

Ms. Pitchaya Songsa-ardjit, Accounts Officer (joined in January 2008)

Ms. Saifon Bhumpakapan, Accounts Assistant

Ms. Prapai Sikram, Accounts Assistant

Ms. Benjaporn Kuekij, Administrative Assistant

Ms. Panida Chokkulsawat, Administrative Assistant

Ms. Sureeporn Klaypan, Receptionist

Mr. Komkris Jarutrakulchai, Administrative Support

Ms. Phenpichar Sakhamula, Messenger/Receptionist

Mr. Boonruen Mataeng, Driver

Mr. Vinai Im-em, Driver

Ms. Chantana Pakseelert, Housekeeper

Ms. Payung Tongkum, Housekeeper

Ms. Sa-nguan Jongjit, Housekeeper

Ms. Dusita Boonsueb, Tea Lady/Receptionist

Mr. Jaras Buakartok, Gardener/Porter

Mr. Pracha Suwannapak, Technician

Communications

Dr. Mark Sandiford, Acting Communication Manager (finished contract in February 2008)

Mr. Duncan McLeod, Communications Officer (from May 2008)

Ms. Thippawan Maidee, Documentation Center Administrator

Dr. Nancy Lane, VIDA Volunteer (left in December 2007)

Ms. Apinita Siripatt, Program Support Officer (joined in November 2007)

Regional Analysis and Representation (RAR)

Mr. John Guernier, Program Manager

Dr. Yurdi Yasmi, Program Officer

Mr. Ben Vickers, Program Officer (joined in June 2008)

Ms. Mikaela Rosander, RAR Program Officer (finished assignment in March 2008)

Mr. Robert Oberndorf, J.D., VERIFOR Project Coordinator

Ms. Wallaya Pinprayoon, Program Administrative Officer

Ms. Naomi Sleeper, Princeton in Asia Fellow (finished assignment in July 2008)

Ms. Erica Pohnan, Princeton in Asia Fellow (joined in September 2008)

Capacity Building Services (CABS)

Ms. Noelle O'Brien, Program Manager (resigned in March 2008)
Mr. Ronnakorn Triraganon, Capacity Building Coordinator and Acting CABS Manager (from March 2008 onwards)
Mr. Peter Stephen, Capacity Building Coordinator (resigned in April 2008)
Ms. Martine Miller, Conflict Management Training Specialist and Learning Network Coordinator (joined in May 2008)
Ms. Somjai Srimongkontip, Training and Study Tour Facilitator
Mr. Poom Pinthep, Training and Study Tour Facilitator
Ms. Leela Wuttikraibundit, Program Administrative Officer
Mr. Duncan McLeod, Intern (until April 2008)
Ms. Hannah Perkins, AYAD (Left due to reassignment in April 2008)

Country Program Support (COPS)

Dr. Mark Sandiford, Program Manager (finished contract in February 2008)
Mr. Thorsten Huber, Country Program Coordinator (resigned in December 2007)
Ms. Ferngfa Panupitak, Program Administrative Officer
Mr. Julian Atkinson, Intern (from September 2008)
Mr. Matthew Weatherby, AYAD (left due to reassignment in January 2008)

Cambodia: JSDF/World Bank Project

Mr. James Bampton, Chief Technical Advisor
Ms. Sorn Chansey, Accounts and Administration Officer
Ms. Hou Kalyan, CF Training Coordinator
Mr. Heng Da, CF Partnerships Coordinator
Mr. Horm Chandet, Kratie Forest and Land Monitoring Coordinator – Kratie (joined in November 2007)
Ms. Im Maredi, Provincial CF Partnerships Coordinator – Kampot (joined in December 2007)
Mr. Chhun Delux, Provincial CF Partnerships Coordinator – Kratie (joined in December 2007)
Mr. Kao Vutha, Provincial CF Partnerships Coordinator – Kampong Thom (joined in December 2007)
Mr. Pen Ratana, Provincial CF Partnerships Coordinator – Ratanakiri (joined in January 2008)
Mr. Meas Sam Socheat, Provincial CF Partnerships Coordinator – Pursat (resigned in January 2008)
Mr. Seth Kimsong, Kratie Forest and Land Monitoring Assistant (joined in January 2008)

Indonesia:

Mr. Tony Djogo, Indonesia Country Coordinator
Mr. Abdul Syukur Ahmad, Indonesia RECOFTC Green KDP Trainer (joined in March 2008)
Ms. Ita Rosita, Assistant for Training Coordinator (joined in May 2008)
Dr. Supratman Suyuti Madyan, Project Coordinator (joined in August 2008)

Thailand Collaborative Country Support Program

Ms. Somying Soontornwong, Manager
Mr. Rawee Thaworn, Project Coordinator
Ms. Attjala Roongwong, Project Coordinator
Ms. Sirintip Chansila, Training Coordinator
Mr. Tanongsak Janthong, Project Staff
Mr. Narongsak Prinyasuthinan, Project Staff
Mr. Chakkrapong Kongchury, Project Staff
Mr. Aroon Pilachuean, Project Staff
Ms. Mhethawee Pakilakhe, Associate Project Staff
Ms. Ramida Thananantachatchat, Secretary

Donors, Sponsors, and Partners

Institution	Basis of Partnership/Collaboration
ASEAN and ASEAN Social Forestry Network, Indonesia	Joint proposal development for social forestry development in ASEAN countries
CARE Indonesia	Joint proposal development
Center for Community Development Studies (CDS), China	Joint in-country training delivery, China
Center for International Forestry Research (CIFOR)	A BOT member and RRI coalition partner
Center for Resource and Environment Studies (CRES)	Joint in-country training delivery, Vietnam
Community-Based Natural Resource Management Learning Institute (CBNRM LI)	Joint activity partner
Danish International Development Agency (DANIDA)	Field project funder in Thailand
Department of National Park, Wildlife, and Plant Conservation (DNP)	Strategic partner in Thailand
Department for International Development, UK (DFID)	Funder for RRI activities in the Mekong
Deutsche Gesellschaft für Technische Zusammenarbeit (GTZ) GmbH (Indonesia)	Field project funder
Environmental Partners Institute (LML)	Joint project partner
European Union (EU)	Field project funder (through ODI and IIED)
Food and Agriculture Organization of the United Nations (FAO), and FAO's Regional Office for Asia and the Pacific	Joint project partner; joint international course development and delivery; co-organizer of APFW in Hanoi; collaborator on APFSOS and community forestry introductory training in Mongolia
Ford Foundation, Indonesia	Funder for a field project in Indonesia
Ford Foundation, New York	RRI supporter and funder for RRI-LLSL activities
Forest Administration, Cambodia	MOU to work together in the country and a partner for JSDF/World Bank project
Forest Department, Vietnam	DDG BOT member, RECOFTC an FSSP&P member
Forest Trends	RRI coalition partner

Institution	Basis of Partnership/Collaboration
Foundation for Peoples and Community Development (FPCD)	RRI coalition partner and ITTO-CSAG member
Helvetas and Sustainable Development Commission UK (SDC) (Bhutan)	Field project funder
Indonesian Center for Environmental Law (ICEL)	Joint international course development and delivery
Integrated Production and Pest Management (IPPM) of FAO	Joint project partner
INTERCOOPERATION	RRI coalition partner
International Agricultural Centre (IAC), Wageningen International	Joint international course development
International Development Research Centre (IDRC), Netherlands Development Organization (SNV), and Council of Renewable Natural Resources Research (CoRRB, Bhutan)	Field project funder
International Forestry Cooperation Center (IFCC) China	MOU to work together in China
International Institute for Environment and Development (IIED)	Joint project partner (EU funded)
International Model Forest Network Secretariat (IMFNS)	Collaborating partner
International Potato Center-Users' Perspectives with Agricultural Research and Development (CIP-UPWARD)	Joint project partner for ALL in CBNRM
International Tropical Timber Organization Civil Society Advisory Group (ITTO-CSAG)	RECOFTC a member of CSAG for Asia
International Union for Conservation of Nature (IUCN)	RRI coalition partner
IUCN-Asia	Joint proposal development, RECOFTC BOT member
Japan International Cooperation Agency (JICA)	Collaborator in training on participatory action research in community-based livelihoods development in Vietnam and Ethiopia
Japan Social Development Fund (JSDF)	Field project funder
KONSTAN - NGO Coalition for Forests	Field project partner
Kasetsart University	Host institution, one vice-president (now Forestry Faculty Dean) a BOT member
Lestari	Joint proposal development

Institution	Basis of Partnership/Collaboration
Ministry of Agriculture and Forestry, Lao PDR	MOU with NAFRI to work in the country, DPS a BOT member
Ministry of Environment, Cambodia	MOU to work in the country, DoE-DDG a BOT member
Ministry of Foreign Affairs, Norway	Funder of RECOFTC core program
Ministry of Forestry, Indonesia	MOU to work together in the country plus project partner
National Agriculture and Forestry Research Institute of Lao PDR (NAFRI)	Joint in-country project partner, MOU to work in country
Nepal Swiss Community Forestry Project (NSCFP)	Manager a BOT member
Netherlands Development Organization (SNV), Laos	Joint project activities
Netherlands Development Organization (SNV), Regular Office, Vietnam	MOU to collaborate in regional program and a funder of International Conference on Poverty Reduction and Forests
Overseas Development Institute (ODI)	Joint project partner (EU funded)
Princeton-in-Asia, USA	Intern attached to RECOFTC
Pusdiklat	Joint project partner
Rights and Resources Group (RRG, RRI Secretariat)	Joint project partner (DFID/Sida funded), Coordination Mechanism for RRI activities, RECOFTC ED a RRG Board member and a funder of International Conference on Poverty Reduction and Forests
Rights and Resources Initiative (RRI)	RECOFTC a founding member, with FT, CIFOR and IUCN
Swedish International Development Cooperation Agency (Sida)	Core program funder and Bilateral Associate Expert (BAE) provider
Swiss Agency for Development and Cooperation (SDC)	Core program funder
Social Forestry Division, Bhutan	Joint project partner
Southeast Asian Regional Center for Graduate Study and Research in Agriculture (SEARCA)	Joint project partner
South East Asia Network for Agroforestry Education (SEANAFE)	Collaborating partner
The National University of Laos (NUoL)	Joint in-country project partner
The Nature Conservancy (TNC)	Training course client

Finances

Auditor's Report

To the Board of Trustees of Regional Community Forestry Training Center for Asia and the Pacific.

We have audited the accompanying balance sheets as at 30 September 2008 and 2007, and the related statements of revenue and expenditure and changes in fund balance and cash flows for the years then ended of Regional Community Forestry Training Center for Asia and the Pacific ("RECOFTC"). The RECOFTC management is responsible for the correctness and completeness of information in these financial statements. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position as at 30 September 2008 and 2007, and the results of its revenues and expenses and cash flows for the years then ended of RECOFTC in accordance with generally accepted accounting principles.

For PricewaterhouseCoopers ABAS Limited



By Sudwin Panyawongkhanti
Bangkok, Thailand
15 January 2009

Balance Sheets

As of 30 September 2008 and 2007

	2008	2007
	Baht	Baht
Assets		
Current assets		
Cash and deposits at financial institutions	39,359,211	36,785,520
Restricted fixed/time deposits account at financial institution	4,924,807	4,924,807
Short-term investments at financial institution	10,640,000	10,000,000
Grants receivable	7,579,488	1,235,985
Accounts receivable	1,130,037	3,805,174
Loans and advances to employees	452,073	241,538
Other current assets	415,147	425,519
Total current assets	64,500,763	57,418,543
Non-current assets		
Plant and equipment (net)	15,272,632	14,958,919
Total non-current assets	15,272,632	14,958,919
Total assets	79,773,395	72,377,462
	2008	2007
	Baht	Baht
Liabilities and fund balance		
Current liabilities		
Deferred grants	27,118,410	18,073,647
Advance received	69,325	382,698
Accrued expenses	3,378,757	7,380,238
Current portion of provision for transitional compensation	6,380	4,540,368
Other current liabilities	239,115	210,171
Total current liabilities	30,811,987	30,587,122
Total liabilities	30,811,987	30,587,122
Fund balance	48,961,408	41,790,340
Total liabilities and fund balance	79,773,395	72,377,462

Statements of Revenues and Expenditures and Changes in Fund Balance for the Years Ending 30 September 2008 and 2007

	2008 Baht	2007 Baht
Revenues		
Grant receipts	75,530,728	78,968,340
Courses, workshops, and seminar receipts	4,718,116	3,086,179
Contribution receipts	1,577,713	1,619,094
Study tours	328,275	2,409,390
Consultancies	6,817,931	5,559,411
Dormitory and facilities	6,579,009	4,764,614
Conference income associated with other donations and registration fee receipts	-	8,433,984
Interest income	1,523,075	568,133
Other income	1,951,336	282,809
Total revenues	99,026,183	105,691,954
Expenditures		
Staff costs	44,966,053	48,968,033
Activities costs	37,739,138	36,154,664
Operational costs	6,457,586	6,564,451
Conference costs associated with other donations and registration fee receipts	-	8,433,984
Depreciation expense	2,692,338	2,816,489
Total expenses	91,855,115	102,937,621
Excess of revenues over expenditures	7,171,068	2,754,333
Fund balance, beginning balance	41,790,340	39,036,007
Fund balance, ending balance	48,961,408	41,790,340

Acronyms

AFN	Asia Forest Network
APFC	Asia Pacific Forestry Commission
ASEAN	Association of Southeast Asian Nations
ASFN	ASEAN Social Forestry Network
ASOF	ASEAN Senior Officials on Forestry
BOT	Board of Trustees at RECOFTC
CBFiM	Community-Based Fire Management
CBNRM	Community-Based Natural Resource Management
CBNRM LI	Community-Based Natural Resource Management Learning Institute
CBSFLMP	Capacity Building for Sustainable Forest and Land Management Project
CF E–News	Community Forestry E–Newsletter
CIDA	Canadian International Development Agency
COP	Conference of the Parties
DANIDA	Danish International Development Agency
ELC	Economic Land Concession
ETFRN	European Tropical Forest Research Network
FAO	Food and Agriculture Organization
FMU	Forest Management Unit
FSSP	Forest Sector Support Partnership
Green KDP	Green Kecamatan Development Program
IASC	International Association of the Study of Commons
ICEL	International Center for Environmental Law
ITTO	International Tropical Timber Organization
MOU	memorandum of understanding
NGOs	non-government organizations
NTFPs	non-timber forest products
PES	Payments for Environmental Services
RAFT	Responsible Asia Forestry and Trade Program
RLI	Region-Led Initiative of the United Nations Forum on Forest
RRI	Rights and Resources Initiative
RUPES	Rewarding Upland Poor for Environmental Services
SACEP	South Asia Co-operative Environment Programme
SAM	Sustainable Artisanal Mining
SDC	Swiss Agency for Development and Cooperation
SENSA	Swedish Environmental Secretariat for Asia
Sida	Swedish International Development Cooperation Agency
SNV	Netherlands Development Organization
ThCCSP	Thailand Collaborative Country Support Program
TNC	The Nature Conservancy
UNDP	United Nations Development Programme
USAID	United States Agency for International Development
VERIFOR	Verifying Legality in the Forestry Sector
WFC	World Forestry Congress
WI	Wageningen International



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